

HBI Project Identification Strategy

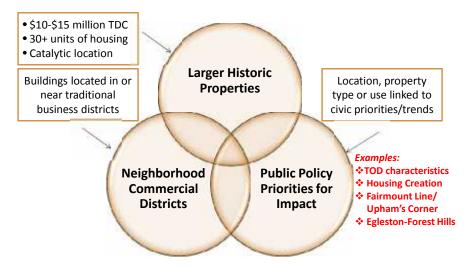
HBI's 2015 - 2020 Planning Goals





- To identify historic properties whose redevelopment HBI will pursue over the next five years based on current and future human and financial resources.
- Consensus on the goals of HBI projects and activities, project selection criteria, financing criteria, and measurements for how we will know if we've reached those goals

Landmark Commercial Buildings



Three Neighborhoods: Allston Village, East Boston, and Upham's Corner

Neighborhood	Policy Opportunity
Allston Village (Cambridge Street at Harvard Avenue)	 Fine building stock Cluster of underutilized buildings and space Overlooked area of Allston and Allston Village Near Harvard Expansions & New Balance Planned transit improvements National Register District New district business for HBI
East Boston (Maverick and Central Squares)	 Land gateway to East Boston waterfront development TOD Oriented Square (Blue Line) New district business for HBI
Upham's Corner, Dorchester	 Center for Fairmount Line (TOD) developments Focus on arts and culture HBI presence at Comfort Station

Three Neighborhoods: Allston Village, East Boston, and Upham's Corner

Why select specific neighborhoods?

- Develops a network of contacts & connections to owners
 - Main Street organization and other neighborhood community leaders
 - Current HBI presence + new neighborhoods
 - Leverages other community connections (i.e. TACC)
- Establishes focus on existing & potential historic districts / properties
- Align with Civic & Mayoral agenda
 - Main Streets program
 - City owned distressed property
 - Transportation Oriented Development (TOD) corridors
 - Middle income housing
 - Micro-business and entrepreneurial economic development
- Align with civic & other community urban planning studies / initiatives

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Why select specific neighborhoods?

- Align with private market development activity partnering
- · Following initial financial and market indicators
 - Market driven developers working in the area
 - Upper story vacancies
 - Long time owners with little or no debt on the property seeking exit strategy
 - High income owners seeking tax credits against income
 - Adjacent land for coupling with new development to cross subsidize
 - Solid or emerging retail / commercial business district